

Financial Report – 2021

Budget Discussion – 2022/2023



(Where we are)

ABUNDANCE...

As of FYE 1/31/2022:

1. **A half million \$ in cash:**
 - a. \$300K unrestricted
 - b. \$170K restricted
 - c. \$38K NRIT
2. **\$465K in Long Term Investments**
 - a. \$402K Endowment Funds
 - b. \$49K restricted investments
 - c. \$14K NRIT
3. **\$1.25 million Real Estate**
 - a. vs. \$376K of debt.

	General	Restricted	Endowment	NRIT	Combined
ASSETS					
CURRENT ASSETS					
Cash	297,338.42	172,279.56	0.00	37,776.46	507,394.44
Short Term Investments	0.00	0.00	0.00	0.00	0.00
Accounts Receivable	542.02	0.00	0.00	0.00	542.02
Other Current Assets	0.00	0.00	0.00	0.00	0.00
TOTAL CURRENT ASSETS	297,880.44	172,279.56	0.00	37,776.46	507,936.46
NON CURRENT ASSETS					
Long-Term Investments	0.00	49,383.40	387,404.89	13,708.71	450,497.00
Property, Plant & Equipment	1,251,612.31	0.00	0.00	0.00	1,251,612.31
Less Accumulated Depreciation	0.00	0.00	0.00	0.00	0.00
Notes Receivable	0.00	0.00	0.00	0.00	0.00
TOTAL NONCURRENT ASSETS	1,251,612.31	49,383.40	387,404.89	13,708.71	1,702,109.31
TOTAL ASSETS	1,549,492.75	221,662.96	387,404.89	51,485.17	2,210,045.77

Notes Payable	376,258.60	0.00	0.00	0.00	376,258.60
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FUND BALANCE					
Restricted Funds	0.00	221,662.96	387,404.89	3,024.72	612,092.57
Reserved Funds	0.00	0.00	0.00	0.00	0.00
Beginning Fund Balance	1,046,423.36	0.00	0.00	40,706.92	1,087,130.28
YTD Fund Balance	126,810.79	0.00	0.00	7,753.53	134,564.32
TOTAL FUND BALANCE	1,173,234.15	221,662.96	387,404.89	51,485.17	1,833,787.17
TOTAL LIABILITIES & FUND BAL	1,549,492.75	221,662.96	387,404.89	51,485.17	2,210,045.77

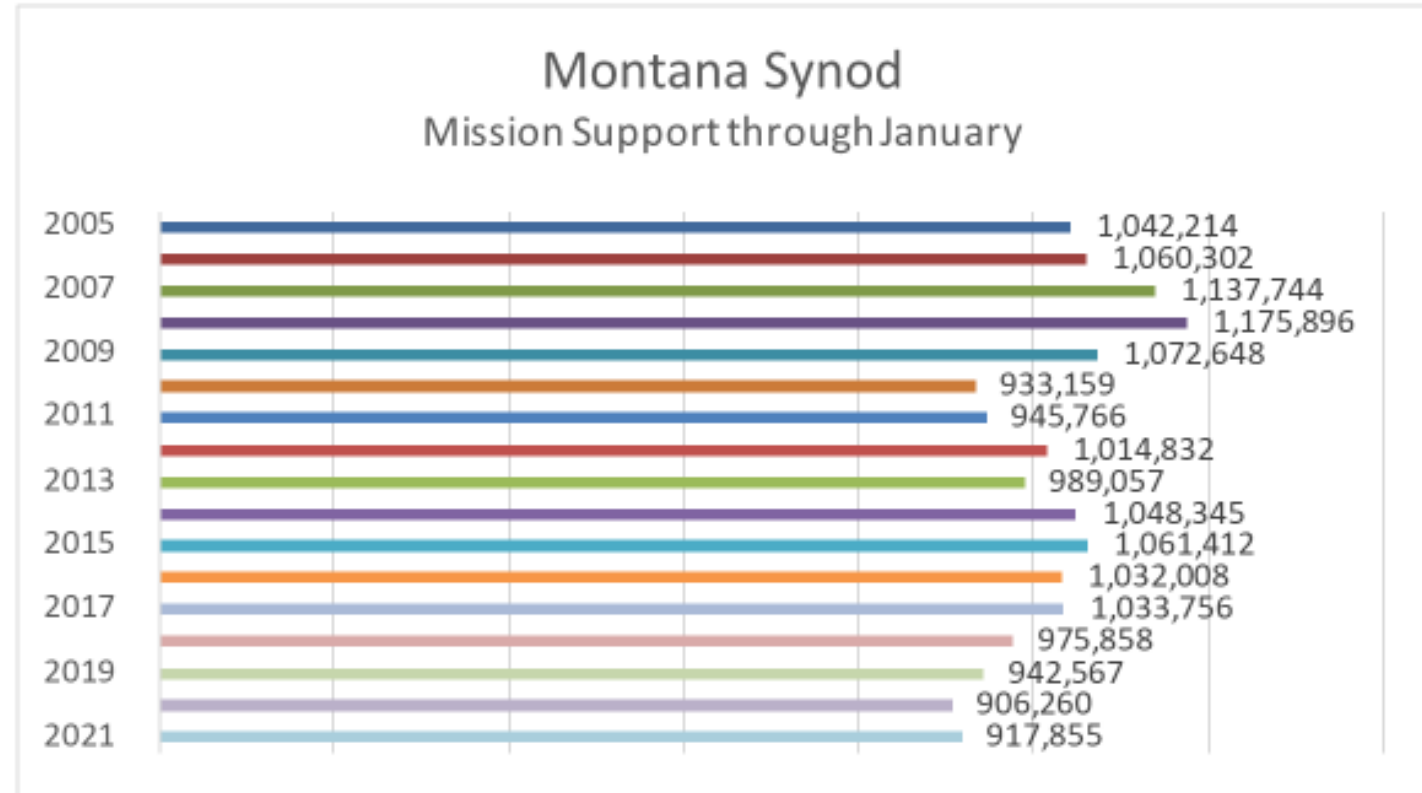
Stewards of
God's Love

- Equipping for
the Ministry of
the Gospel

Where we've been...

MISSION SUPPORT:

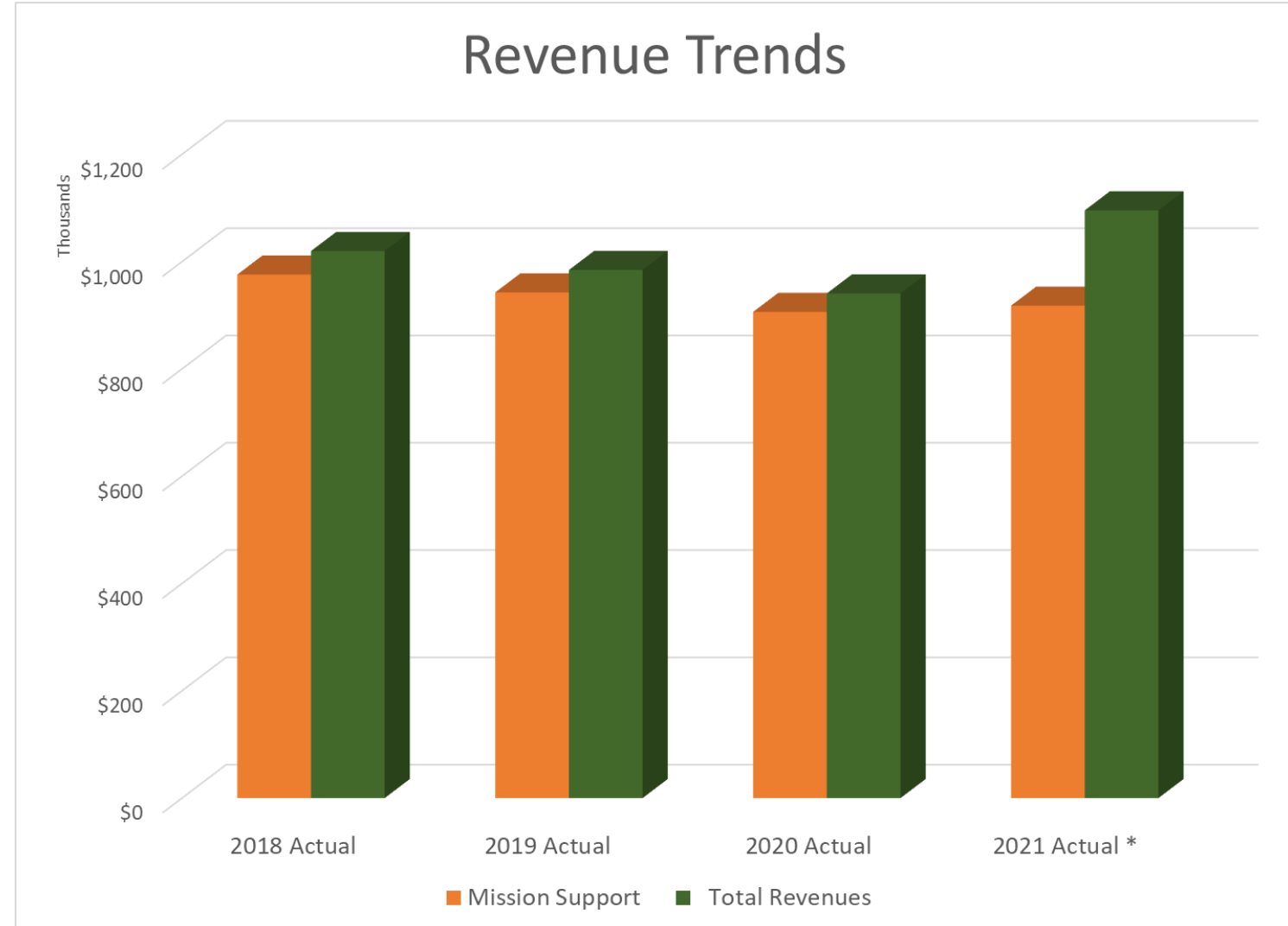
1. Peak revenue in 2008
2. 20% decline from 2008 to 2010
3. Trended up until 2015
4. 15% decline from 2015 to 2020
5. Slight increase in 2021



Where we've been recently...

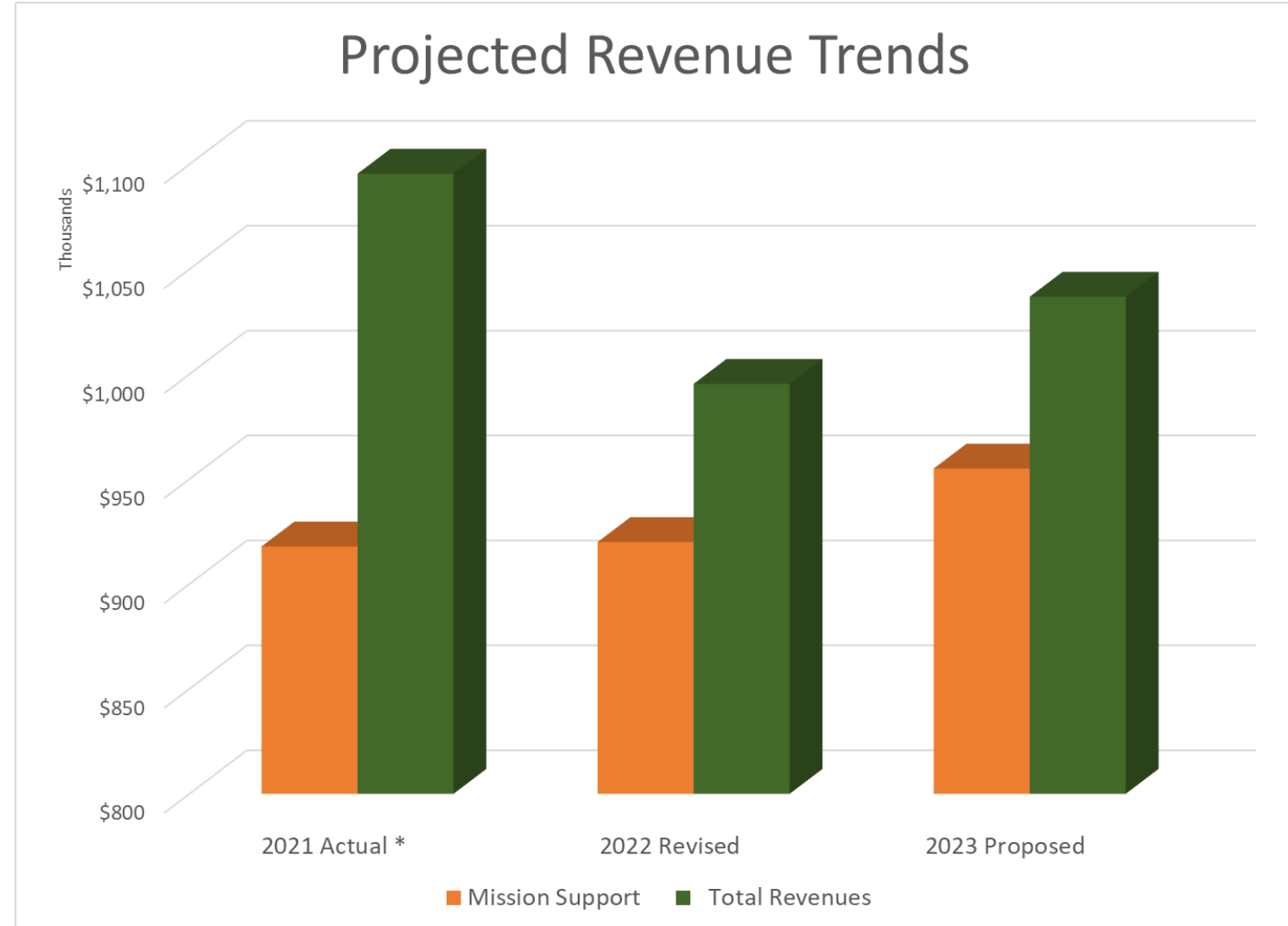
TOTAL REVENUE:

1. Modest downward trend through 2020 in step with Mission support
2. Significant increase in 2021:
 - a. PPP Loan forgiveness (\$62K)
 - b. Major gifts / bequests
 - c. Special projects fundraising
3. Shifting in revenue sources from Mission Support to Major Gifts and Special Projects?



Where We Are Going...

1. Nearly a \$150K surplus in 2021
2. Spreading over three years
3. Intentional / active stewardship of Restricted Funds and Endowments





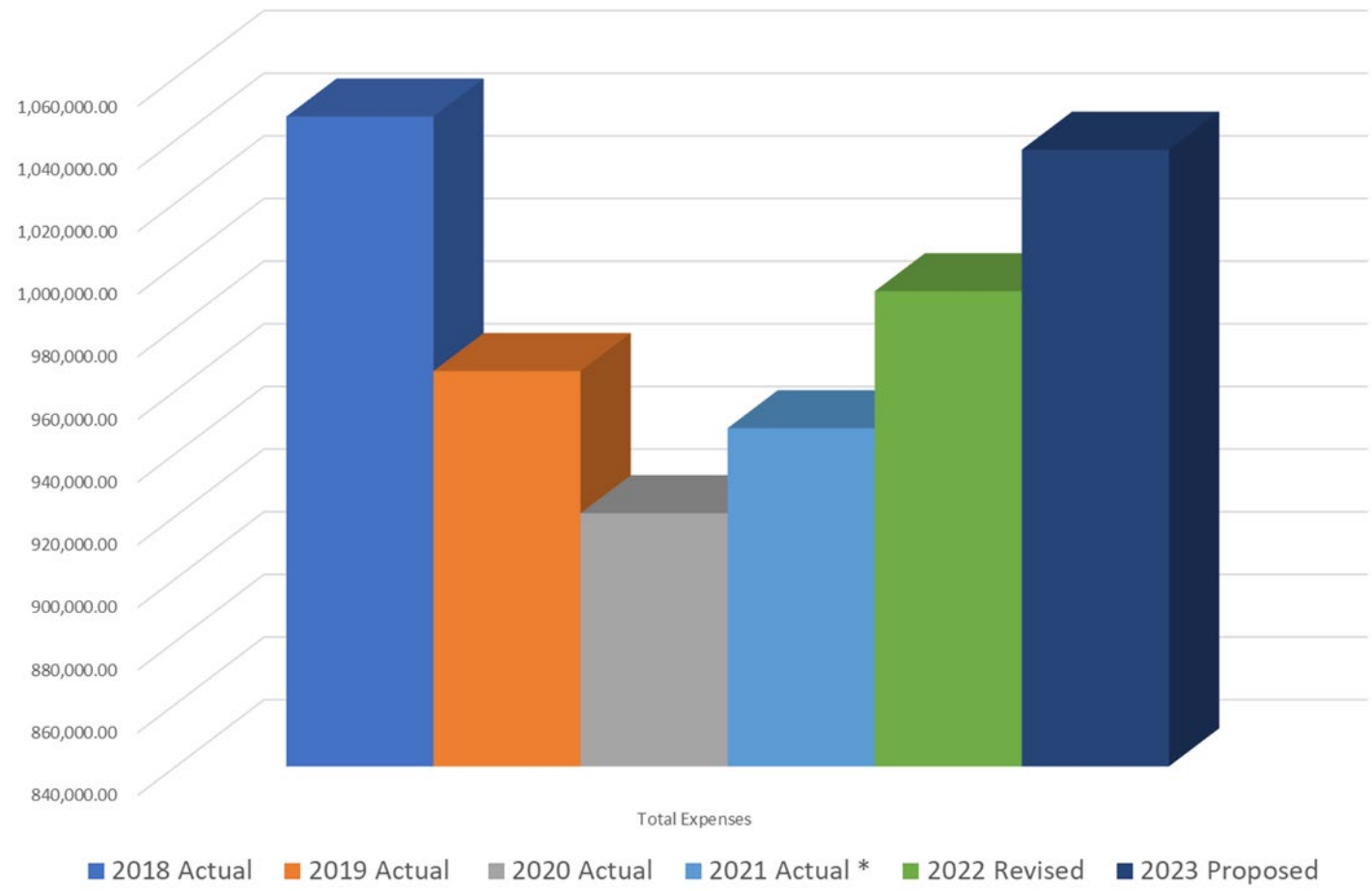
Montana Synod
Evangelical Lutheran Church in America
Equipping for Ministry

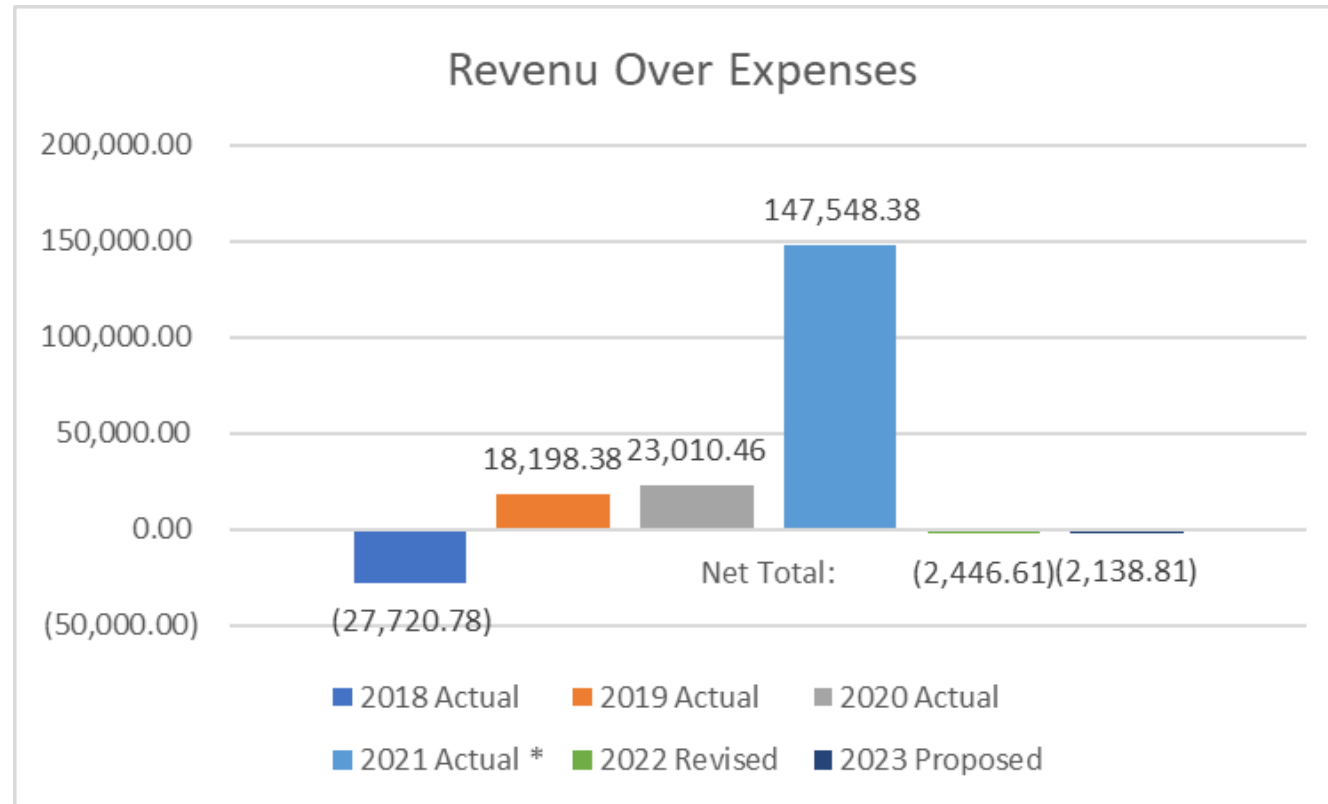
Equip... ment

(the process of supplying someone or something with items necessary for a particular purpose. {Oxford Languages})

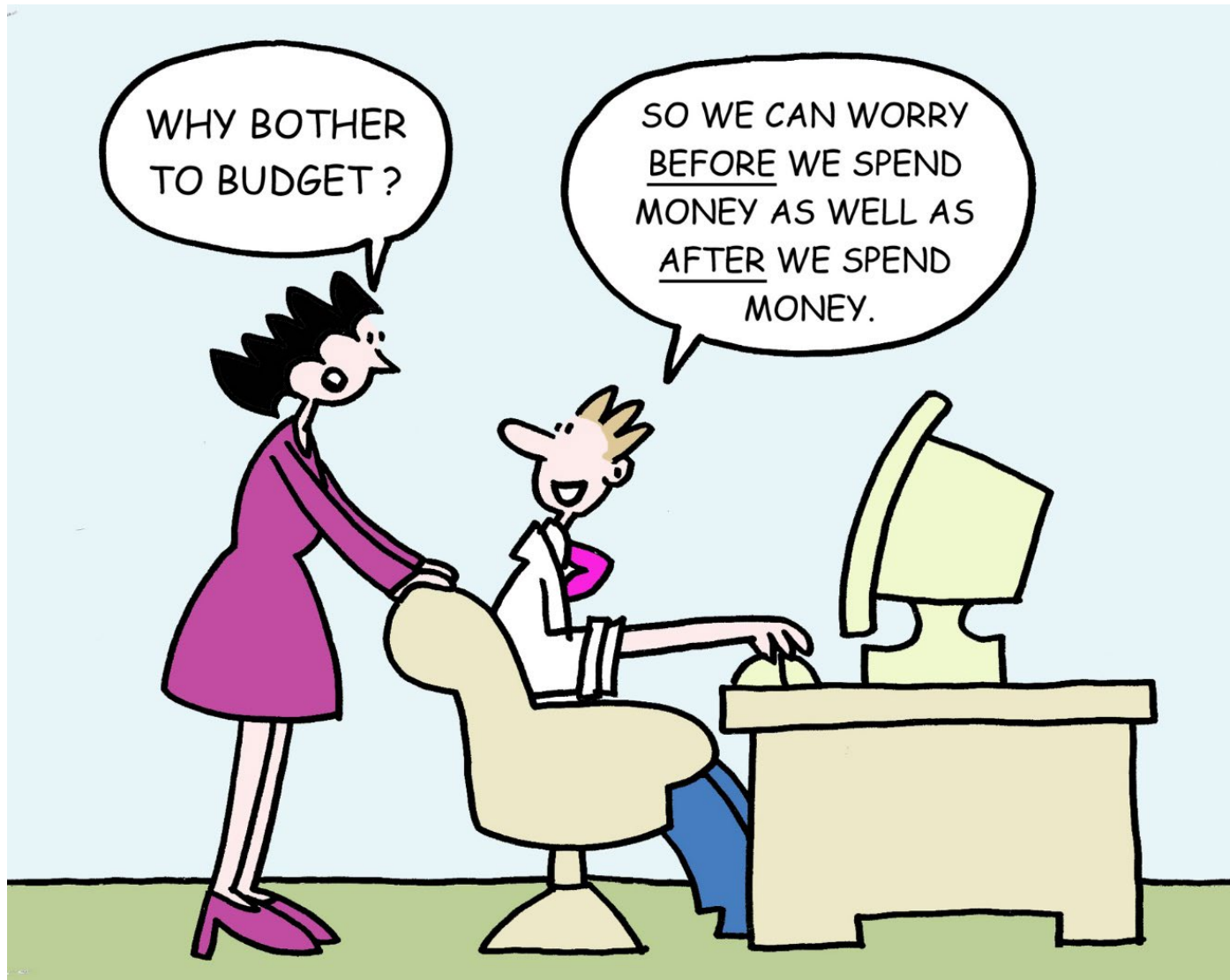
- 1. Responsibly allocating expenditures in line with income
 - a. Resistance to overspending, has put the Synod in a position of abundance
 - b. Full utilization of talents, gifts, and resources (not burying in the ground)

Trends in Expenditures

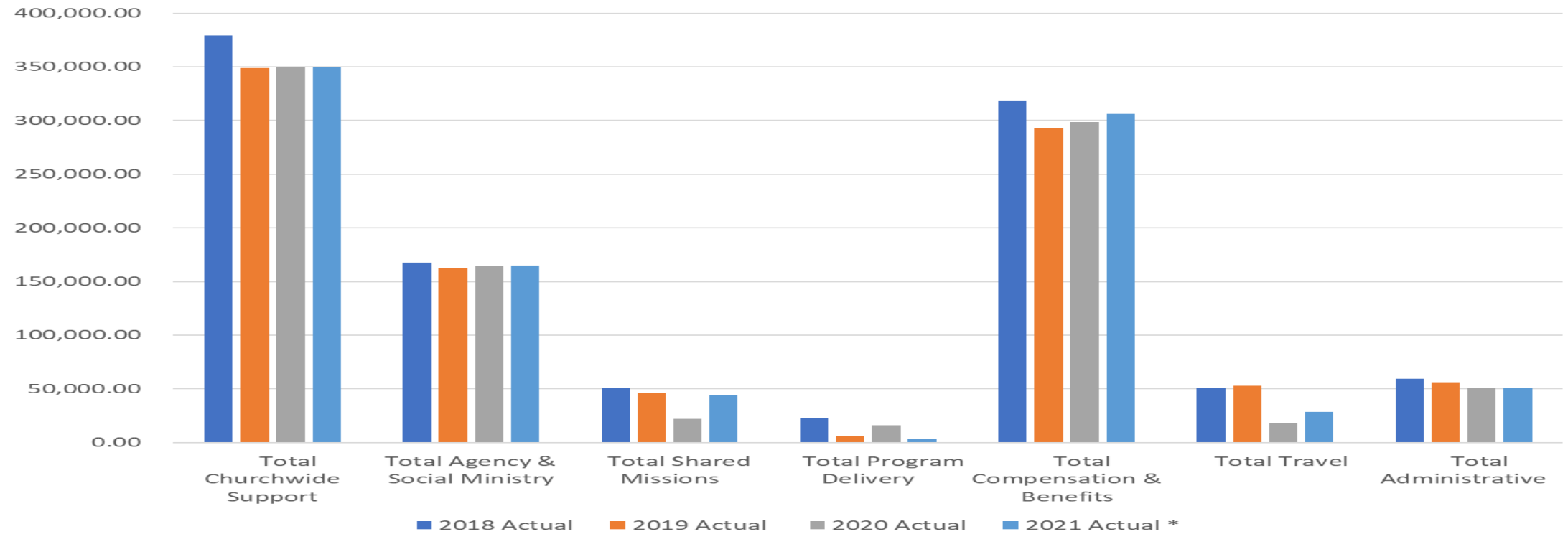




Net Revenue



Trends in Expenses



Breakdown of Expenses by Type

FINANCE TROLLS

YOUR REQUEST FOR AIRLINE TRAVEL IS DENIED. WE DON'T HAVE THE BUDGET FOR THAT.



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COMPANY POLICY REQUIRES YOU TO HITCHHIKE WITH ALLEGED KILLERS AND NOT OFFER TO PAY FOR GAS.



WELL, AT LEAST THINGS CAN'T GET WORSE.



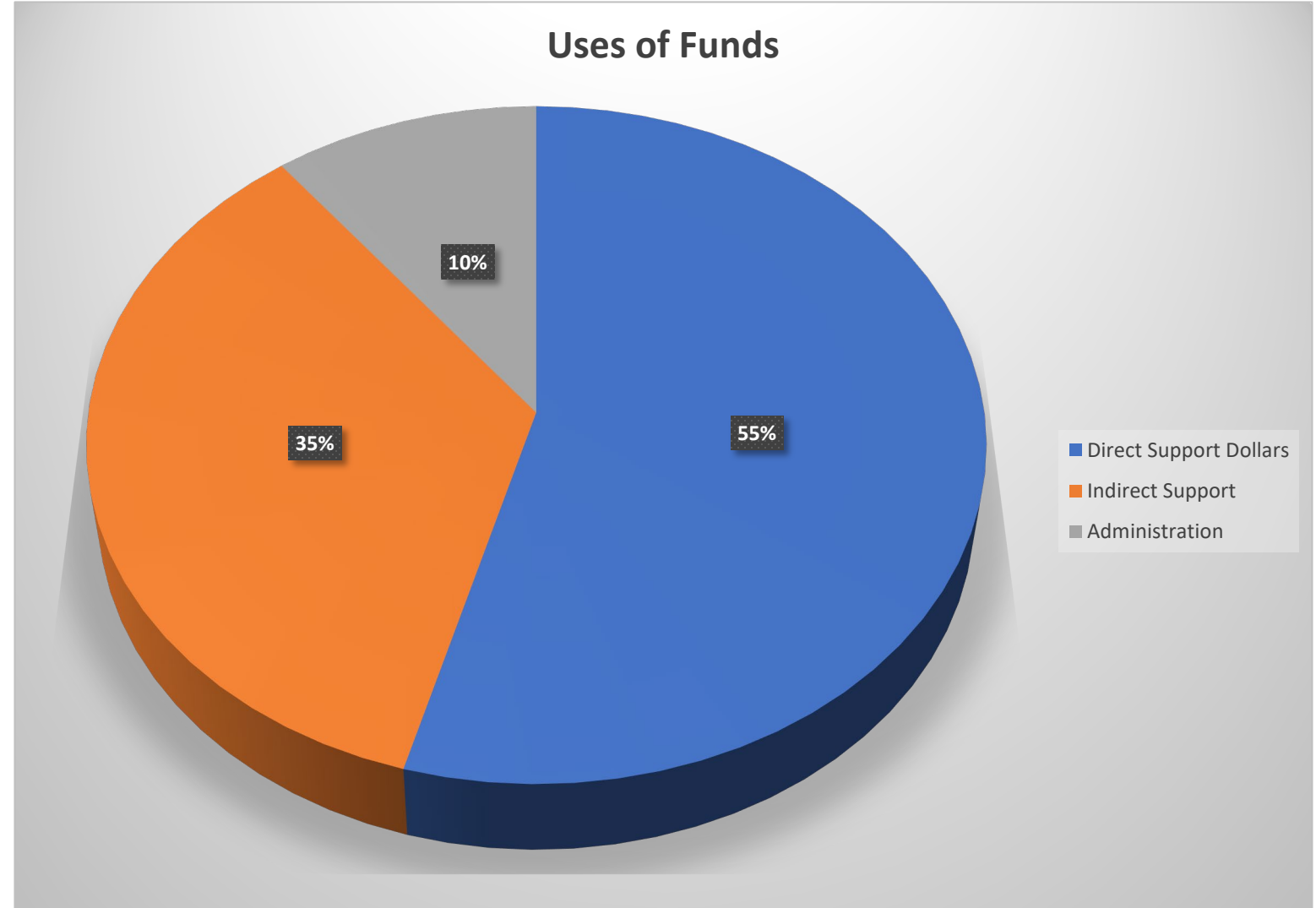
APPARENTLY YOU DON'T KNOW WHAT "ALLEGED" MEANS.



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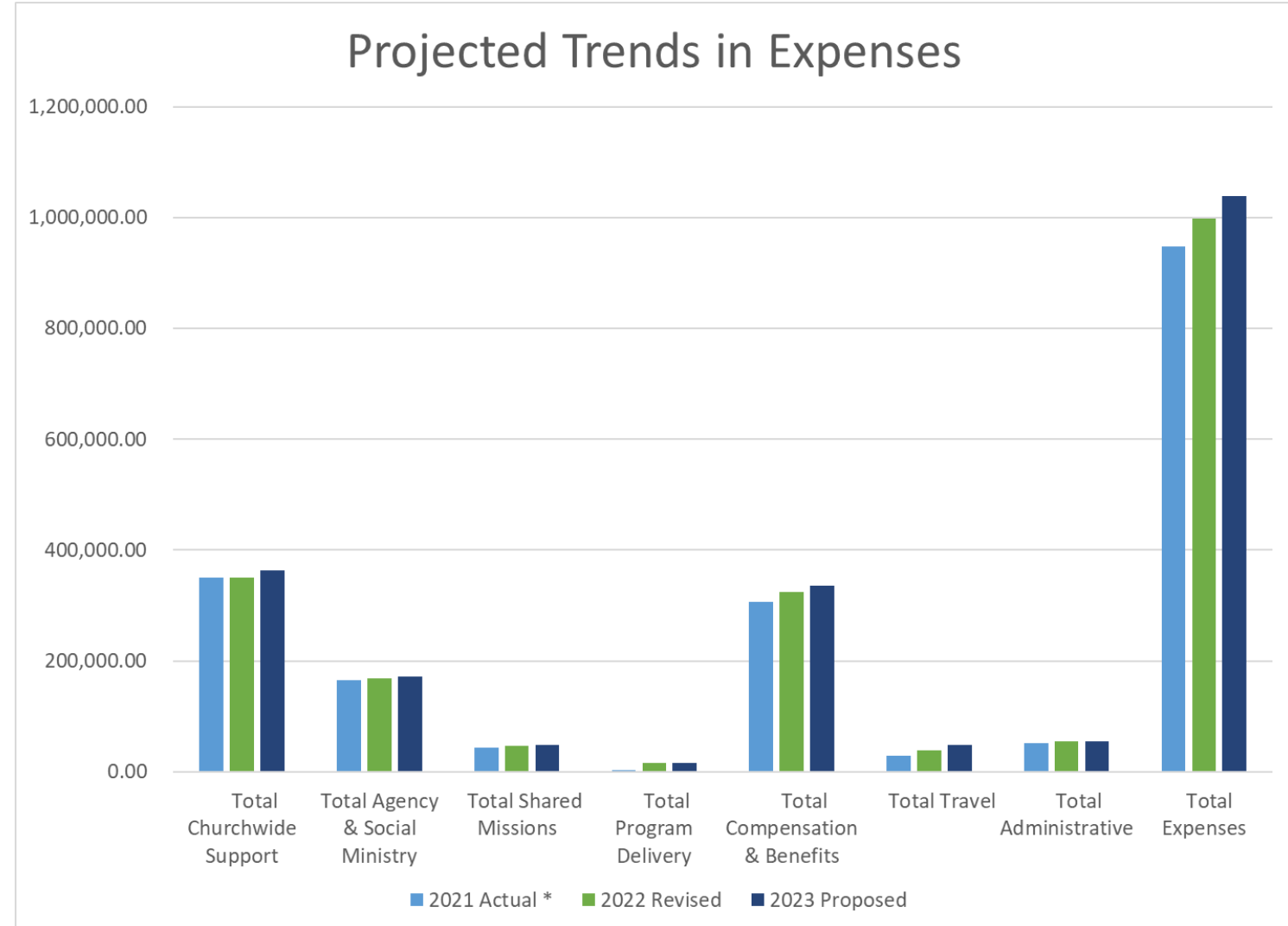
Breakdown of Expenditures

1. Direct support dollars
2. Indirect support
3. Administration



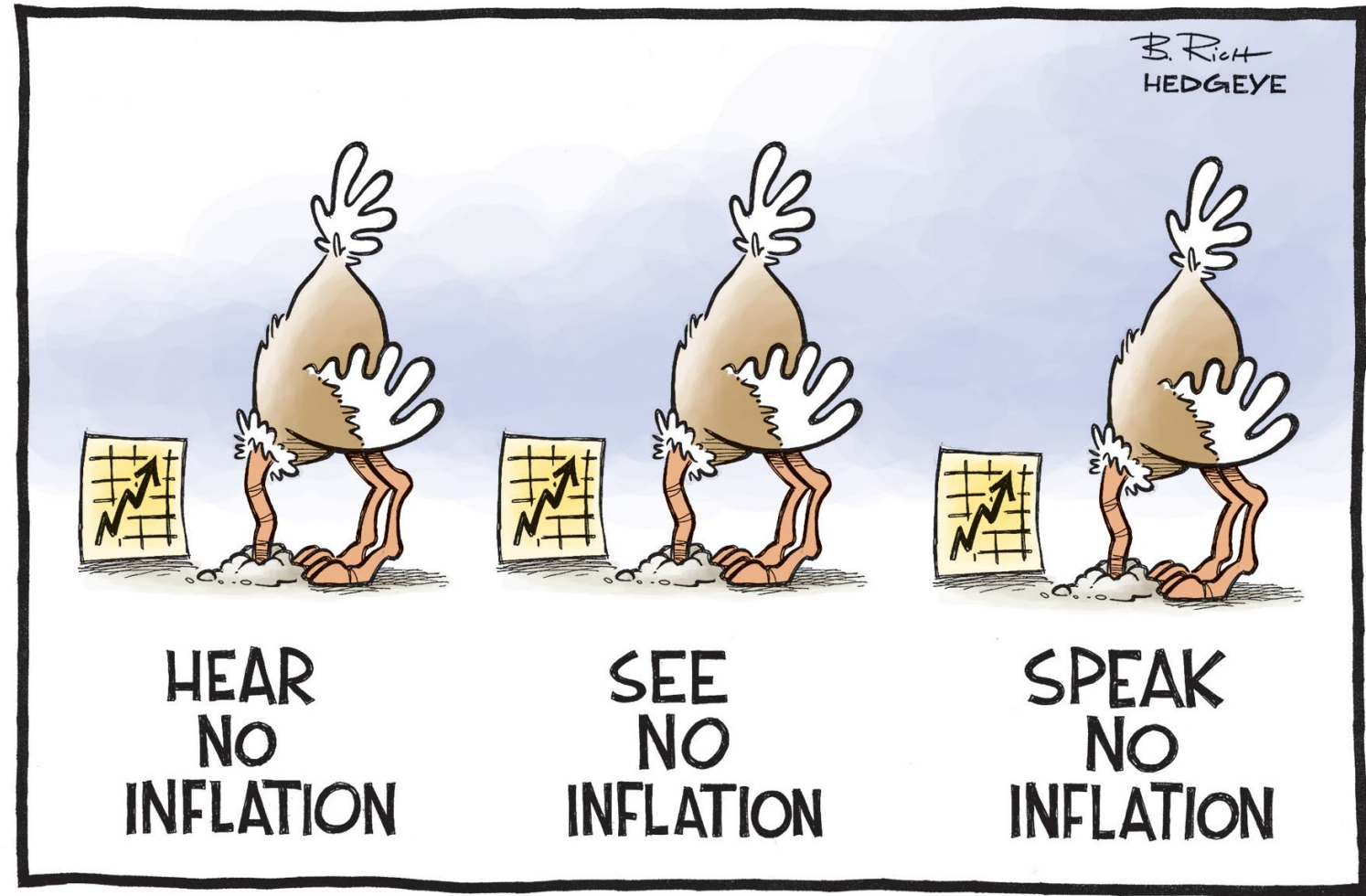
Projected Expenditures

1. Compensation increasing at the 3-year rolling average inflation rate
2. Ministry Partner support increasing at the 3-year rolling average inflation rate
3. Colleges, Program Delivery, and Continuing Education flat.
4. Admin expenses on a case-by-case basis
5. Churchwide support for 2023 increase in total dollar support but a decrease as a percentage of revenue.



Impact of Inflation

1. For many charitable organizations, expenses tend to increase more quickly than revenue in an inflationary environment.
2. Highlights the importance and good timing of a focus on Stewardship.
3. Now is also a good time to drill down into the various fund balances to determine applicability to expenditures.



Montana Synod Budget	2020 Actual	2021 Actual	2022 Approved	2023 Proposed
Revenues				
Mission Support	906,269.82	917,875.30	920,000.00	955,000.00
Gifts	5,819.90	87,629.87	5,000.00	10,000.00
Interest Earnings	435.63	107.05	1,000.00	1,000.00
Miscellaneous Income		62,662.50	-	
EOCM-DEM Position Expenses	10,000.00	10,000.00	10,000.00	10,000.00
Tfr in from Rest MLF Rec to Congregations Prison Ministry		-	-	
Tfr in from Rest MLF Rec to Congregations Rocky Boy		-	-	
Tfr in from Restricted for Mortgage Interest	17,183.85	16,737.59	14,370.00	13,900.00
Tfr in from Major Gifts and Miscellaneous Income			50,000.00	50,000.00
Candidacy Fee	987.75	500.00	-	
Endowment Distribution / Restricted Funds Transfers		-	-	-
Total Revenues	940,696.95	1,095,512.31	1,000,370.00	1,039,900.00
Total Revenue Excluding one-time events		945,219.94		

Revenue Sources

Equip...ment – Direct Support to Ministries

Montana Synod Budget	2020 Actual	2021 Actual	2022 Approved	2023 Proposed
Churchwide Support	350,000.00	350,000.00	350,000.00	362,500.00
Agency and Social Ministry				
Ministry Partners				
Campus Ministry MSU Campuses	27,884.92	28,911.87	30,000.00	31,000.00
Emmaus Campus Ministry (U of M)	27,884.92	28,911.87	30,000.00	31,000.00
Campus Min.Capital Transf	500.00	0.00	500.00	500.00
Northern Rockies Institute	18,589.95	19,274.58	20,000.00	20,750.00
St. John's Ministries-LSS	24,399.31	19,274.58	20,000.00	20,000.00
Montana Assoc of Christians	4,647.50	4,818.64	5,000.00	5,000.00
Wyoming Interfaith Network	697.11	722.79	750.00	780.00
Intermountain Children's Home Services	1,951.94	2,891.18	3,000.00	3,100.00
Philanthropy			1,000.00	-
Total for Ministry Partners	106,555.65	104,805.51	110,250.00	112,130.00
Congregations				
Freedom in Christ Prison Ministry	9,294.96	9,637.30	10,000.00	10,000.00
Spirit of Life (Ft Peck)	5,500.00	5,499.96	-	
Rocky Boy	2,416.68	7,324.35	10,000.00	10,000.00
Total for Congregations	17,211.64	22,461.61	20,000.00	20,000.00
Colleges				
PLU	929.49	963.72	1,000.00	1,000.00
Concordia	929.49	963.72	1,000.00	1,000.00
Total for Colleges	1,858.98	1,927.44	2,000.00	2,000.00
Seminaries				
PLTS	19,519.43	17,829.00	18,500.00	18,500.00
Luther Seminary	19,519.43	17,829.00	18,500.00	18,500.00
Total for Seminaries	39,038.86	35,658.00	37,000.00	37,000.00
Total Agency & Social Ministry	164,665.13	164,852.56	169,250.00	171,130.00

Equip...ment – Shared Mission and Program Delivery

Montana Synod Budget	2020 Actual	2021 Actual	2022 Approved	2023 Proposed
Shared Missions				
Region 1 FSO	22,258.50	44,070.00	45,852.00	47,594.38
ELCA Shared Risk Fund/Good Samaritan Fund			702.00	728.68
Total Shared Missions	22,258.50	44,070.00	46,554.00	48,323.05
Program Delivery				
Program-Youth	2,000.00	0.00	1,000.00	1,000.00
Program-1st Call	1,000.00	1,000.00	2,000.00	2,000.00
Program-Parish Assistance	1,000.00	0.00	1,000.00	1,000.00
Program-Evangelism	500.00	0.00	300.00	300.00
Program-Care of Clergy/Family	6,000.00	500.00	5,000.00	5,000.00
Program-Candidacy	4,857.00	(437.50)	4,000.00	4,000.00
Program-Other	500.00	2,250.00	3,000.00	3,000.00
Total Program Delivery	15,857.00	3,312.50	16,300.00	16,300.00

Equip...ment – Staff & Admin. Indirect support of ministry, mission, connection and outreach

Montana Synod Budget	2020 Actual	2021 Actual	2022 Approved	2023 Proposed
Total Compensation & Benefits	298,615.56	306,245.76	325,644.96	337,109.12
Travel				
Staff Travel	7,891.46	13,051.64	12,500.00	25,000.00
Travel - DEM Expenses	8,697.65	15,444.57	15,000.00	15,570.00
Synod Council Travel	1,920.73	0.00	10,000.00	7,500.00
Region 1 Travel	-	0.00	500.00	500.00
Total Travel	18,509.84	28,496.21	38,000.00	48,570.00
Administrative				
Postage	51.40	287.60	300.00	300.00
Supplies	1,048.72	785.47	1,000.00	1,000.00
Printing	505.51	550.79	500.00	550.00
PLU Archives	1,000.00	1,000.00	1,000.00	1,000.00
Telephone & Internet	2,960.77	3,060.92	3,500.00	3,600.00
Cell Phone Allowance	2,400.00	3,240.00	3,240.00	3,350.00
Insurance	3,361.00	3,843.00	4,000.00	4,000.00
Taxes	442.66	442.46	500.00	500.00
Books & Educational Materials	87.11	-	500.00	500.00
Miscellaneous	739.75	150.00	500.00	500.00
Equipment Maintenance	4,002.38	4,146.86	4,000.00	4,150.00
Equipment Transfer	500.00	-	500.00	500.00
Subscriptions/Hosting	3,039.54	3,943.50	4,000.00	4,150.00
Hardware/Technology	2,755.68	1,024.26	3,500.00	3,650.00
Occupancy & Utilities	5,251.51	5,264.81	6,500.00	6,750.00
Custodial	5,071.54	6,509.64	6,000.00	6,200.00
Building Maintenance Transfer	500.00	-	500.00	500.00
Interest Expense (Building)	17,183.85	16,737.59	14,370.00	13,900.00
Total Administrative	50,901.42	50,986.90	54,410.00	55,100.00



When we talk about a 'needs' led service.
The 'NEED' is to stay in budget!



Montana Synod
Evangelical Lutheran Church in America
Equipping for Ministry